



INTELLIGENCE

ASSISTANT SECRETARY OF DEFENSE
WASHINGTON, D. C. 20301

DCI/IC-73-1092/3

25 SEP 1973

MEMORANDUM FOR ACTING DEPUTY TO THE DIRECTOR OF
CENTRAL INTELLIGENCE FOR THE INTELLIGENCE
COMMUNITY

SUBJECT: Annual Report on Coordination of the U.S. Foreign
Intelligence Effort, Draft No. 1

As you requested in your memorandum of 20 September,
I have reviewed the draft DCI's report to the President's Foreign
Intelligence Advisory Board.

I have no comments to offer.

A handwritten signature in cursive script, reading "Albert Hall", is located in the bottom right area of the page.

Albert C. Hall



CONFIDENTIAL
DEFENSE INTELLIGENCE AGENCY
WASHINGTON, D.C. 20301

DCI/IC 73-1082/6

C-2224A/DP-2A

27 SEP 1972

MEMORANDUM FOR ACTING DEPUTY TO THE DCI FOR THE INTELLIGENCE COMMUNITY

SUBJECT: Annual Report on Coordination of the US Foreign Intelligence Effort (U)

1. (U) In response to your memorandum of 20 September, DIA has reviewed the draft DCI annual report to the President's Foreign Intelligence Advisory Board. The report has been highly commended within the Agency for its substance, organization, and style. It accurately describes the intelligence management role that the DCI has played and is attempting to strengthen in order to fulfill national intelligence objectives.

2. (C) DIA suggests that the DCI consider modifying two areas of his report.

a. Reference is made to an existing duplication of effort by national and tactical intelligence assets on pages 7 and 34. Until the newly established joint DCI/Secretary of Defense study group on tactical intelligence determines that there is, in fact, duplication, any mention of this should be deleted.

b. The disposition of the NIS is reported as final on page 19. As you recall, it was agreed to review the decision with a view toward preserving that portion which major users may consider essential. Accordingly, I recommend a rewording of paragraph 32.

V. P. de POIX
Vice Admiral, USN
Director

cc:
ACSI

Classified by... DP-2
SUBJECT TO GENERAL DECLASSIFICATION
SCHEDULE OF EXECUTIVE ORDER 11652
AUTOMATICALLY DOWNGRADED AT TWO
YEAR INTERVALS
DECLASSIFIED ON 31 DECEMBER 1979.

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REPLY TO
ATTENTION OF:

DAMI-ZC

CONFIDENTIAL
DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT CHIEF OF STAFF FOR INTELLIGENCE
 WASHINGTON, D.C. 20310

DCI/IC-73-1092

24 SEP 1973

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MEMORANDUM FOR: ACTING DEPUTY TO THE DCI FOR
 THE INTELLIGENCE COMMUNITY

SUBJECT: Annual Report on Coordination of the U.S. Foreign
 Intelligence Effort, Draft #1

1. (U) In response to your memorandum of 20 September ACSI has reviewed the draft DCI annual report to the President's Foreign Intelligence Advisory Board. I appreciate the opportunity to comment on this important document. It is an outstanding, comprehensive summary of the most significant events which occurred in the Intelligence Community during the past 15 months. The report clearly shows the coordination of U.S. foreign intelligence activities has been markedly improved.

2. (C) There are several subjects or portions of them which you may not wish to include in this annual report. They are items which the Intelligence Community has not had the opportunity to address formally. The items are:

a. The description of the impending study of the national/tactical intelligence interface on pages 6, 7, 33 and 34, includes statements to the effect that unneeded duplication is to be eliminated. This implies that duplication exists and probably at the tactical level. I suggest that the duplication clause be deleted until the study is completed.

b. The proposal to establish a technical ELINT committee, described on pages 22 and 23, also has not been staffed within the Community. Without prejudging the decision on this proposal, we have found that the establishment of a committee is not always the best solution to management and leadership problems.

c. On pages 37 and 38 manpower reductions are discussed and options to minimize their impact. One is -- "Moreover, significant restructuring of some foreign intelligence organization will probably be required." This option also seems to be a conclusion without benefit of study and thus I suggest it be deleted or be made less categorical.

Classified by CIA
 EXEMPT FROM GENERAL DECLASSIFICATION
 SCHEDULE OF EXECUTIVE ORDER 11652
 EXEMPTION CATEGORY 2
 DECLASSIFY ON: Impossible to determine

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DAMI-ZC

24 SEP 1973

SUBJECT: Annual Report on Coordination of the U.S. Foreign
Intelligence Effort, Draft #1

d. On pages 45 and 46 the results of a survey of the U.S. Intelligence Board committee structure are described. The fact that such a survey was undertaken might be included in the report but to provide the findings could prejudice the outcome of deliberations on this proposal. The proposal to expand the responsibilities of the Security Committee described on pages 46 and 47 is in the same category.



OLIVER B. PATTON
Brigadier General, GS
Acting ACofS for Intelligence

Copy furnished:
Director, Defense Intelligence Agency

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DEPARTMENT OF THE AIR FORCE
HEADQUARTERS UNITED STATES AIR FORCE
WASHINGTON, D.C. 20330



REPLY TO INY
ATTN OF:

25 SEP 1973

SUBJECT: Annual Report on Coordination of the U.S. Foreign Intelligence Effort, Draft No. 1 (Your Memo, 20 Sep 1973)

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TO:

Acting Deputy to the DCI
for the Intelligence Community
Room 6 E 2514, CIA Headquarters
Langley, Virginia 20505

1. We have reviewed the draft report as requested and believe the President's Foreign Intelligence Advisory Board (PFIAB) will find it extremely informative, comprehensive and constructive. We agree with the words in the final paragraph: "developments in community coordination during the past year reflect an encouraging level of both cooperation and support."

2. Our two substantive comments relate to items where conclusions about resource reductions are stated before study has been made of the problems. In the first instance in describing the future study of the national-tactical intelligence interface, pages 6 and 34, the statement "to eliminate unneeded duplication" is made. We urge this clause be deleted until the study is completed. The implication is that duplication exists at the tactical level.

3. In the second instance on pages 37 and 38, manpower reductions are at issue, and the statement is made that "significant restructuring of some foreign intelligence organizations will probably be required." Again, this seems to reflect judgment without benefit of analysis and should be rephrased or deleted.

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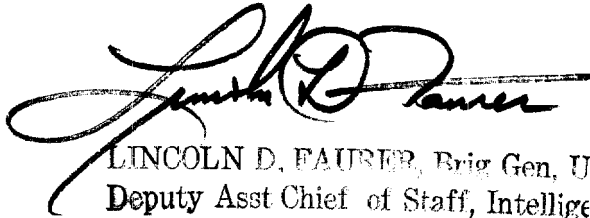
4. While the proposal to modify controls on products of photographic satellites (pages 47 and 48) will alleviate certain handling problems, it does not go far enough. The proposal does not provide for the full utilization of primary sensor film. It still requires extensive and costly sanitization procedures, with the attendant financial burdens of maintaining separate and redundant control facilities. Broader utilization will be achieved

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only when information, prints and film from all photographic satellite systems and sensors can be used outside of compartmented control systems.



LINCOLN D. FAUBERT, Brig Gen, USAF
Deputy Asst Chief of Staff, Intelligence

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25 September 1973

MEMORANDUM FOR: Acting Deputy to the DCI for the
Intelligence Community

SUBJECT : Comments on Draft #1 of the
Annual DCI Report to PFIAB

1. This memorandum responds to your 19 September 1973 request for my comments on the subject report. My principal comment is that the overall optimism of the report may overstate just what PFIAB should expect of the DCI in the way of achievements over the near term. Moreover, it does not take sufficient account of the interrelationships between the various elements of the community that provide support to the DCI and leaves the impression that the IC Staff alone can accomplish these optimistic goals.

2. I am particularly concerned about the extent to which the IC Staff can develop an "independent technical/analytical capability" for the community evaluation effort as discussed in Section E of the report. I would think these evaluation programs, as outlined on pages 20-26, would require rather extensive cooperation and participation on the part of the intelligence community. Many of these projects are quite ambitious in scope, and I would doubt, given the limitations on the size of the IC Staff, that they could be done without substantial inputs from the community. Failure to fulfill on these programs could result in adverse reactions from the PFIAB.

3. I also have problems with the paragraphs which deal with the Intelligence Response to Crisis Situations. These are an incomplete picture of what is really happening in the current

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intelligence field and treat mainly the IC Staff proposals on netting operations centers. The thrust of these paragraphs tends to give the impression that such procedures as the production of "National Watch Officer Bulletins" have received DCI approval when, in fact, they have not. As you know, there is considerable reservation about the wisdom of instituting a new series of crisis reporting publications. For these reasons, I recommend that you change "planned" to "proposed" in line 8 of paragraph 28 and delete paragraphs 30 and 31.

4. In regard to paragraph 66, I think it premature to discuss any specifics of the IC Survey of the USIB Committee. As you know, there is little consensus on this Survey. More to the point, decisions on what if any changes are to be made to the USIB structure have been deferred by the Director until he has had some experience with the operation of the NIO system.

5. Finally, I would urge you to make changes in the tone of those sections of the report which commit the Director to achievements that may sound simple but which experience has shown are fraught with complications. In addition, attached are suggested insertions and changes to enhance the accuracy and clarity of some statements in the draft. I would appreciate the opportunity to see your revised draft.

EDWARD W. PROCTOR
Deputy Director for Intelligence

Attachment

cc: Director

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